

INVESTOR PRESENTATION

Quarter Ended March 31, 2022





SAFE HARBOR STATEMENT

In this presentation, we make certain statements and reference other information that are "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995 ("PSLRA"). The PSLRA provides a safe harbor under the Securities Act of 1933, as amended, and the Securities Exchange Act of 1934, as amended, for forward-looking statements that relate to our intentions, beliefs, projections, estimations, or forecasts of future events or our future financial performance. Forward-looking statements involve known and unknown risks, uncertainties, and other factors that may result in materially differing actual results. We can give no assurance that our expectations expressed in forward-looking statements will prove to be correct.

Factors that could cause our actual results to differ materially from those projected, forecasted, or estimated by us in forward-looking statements are discussed in further detail in Selective's public filings with the United States Securities and Exchange Commission. We undertake no obligation to publicly update or revise any forward-looking statements – whether as a result of new information, future events or otherwise – other than as the federal securities laws may require.

This presentation also includes certain non-GAAP financial measures within the meaning of Regulation G, including "non-GAAP operating earnings per share," "non-GAAP operating income," and "non-GAAP operating return on equity." Definitions of these non-GAAP measures and a reconciliation to the most comparable GAAP figures pursuant to Regulation G are available in our Annual Report on Form 10-K and our Supplemental Investor Package, which can be found on our website <www.selective.com> under "Investors/Reports, Earnings and Presentations." We believe investors and other interested persons find these measurements beneficial and useful. We have consistently provided these financial measurements in previous investor communications so they have a consistent basis for comparing our results between quarters and with our industry competitors. These non-GAAP measures, however, may not be comparable to similarly titled measures used outside of the insurance industry. Investors are cautioned not to place undue reliance on these non-GAAP measures in assessing our overall financial performance.



OVERVIEW



ATRACK RECORD OF SUPERIOR EXECUTION

An Eight-Year Track Record of Double-Digit Non-GAAP Operating ROEs* and Above Average Industry Growth

2021 Non-GAAP Operating ROE of 14.3%*

28

\$4.9B

95+

\$3.2B

92.8%

State Footprint**

Market Cap (as of 6/2/2022)

Years of Financial
Strength and
Superior Execution

2021 NPW (up 15% Y/Y) 2021 GAAP
Combined Ratio



^{*}Refer to "Safe Harbor Statement" on page 2 of this presentation for further detail regarding certain non-GAAP financial measures.

^{**}State Footprint refers to Commercial Lines only and includes D.C.

OUR SUSTAINABLE COMPETITIVE ADVANTAGES

Competitive Position Enhanced by Working Towards the Benefit of all our Stakeholders

Distribution model emphasizing franchise value with high-quality partners

- Appointment of highquality independent agent distribution partners with whom we have close relationships
- Enables effective management of pricing and retention
- Presents significant opportunity for profitable growth

Unique field model enabled by sophisticated tools and technology

- Locally based underwriting, claims, and safety management specialists
- Claims specialists regionally organized by specialty
- Sophisticated pricing and underwriting tools and technologies

Sophisticated tools for risk selection, pricing, and claims management

 Our ability to develop and integrate these tools gives us confidence in effectively managing profitability in a more uncertain loss trend environment

Superior omni-channel customer experience delivered by best-in-class employees

- Total attention to customer experience
- Developing holistic solutions for 24-hour omni-channel shared experience
- Increased customer engagement
- Value-added services



SUMMARY OF OUR OPERATIONS

Commercial Lines (81% of NPW)

- Focus on disciplined growth
- Strong calendar year profitability; Commercial Auto remains an area of focus
- Strong new business growth, higher retention, solid renewal pure price increases, and exposure growth
- Greater prospective loss trend uncertainty

Personal Lines (9% of NPW)

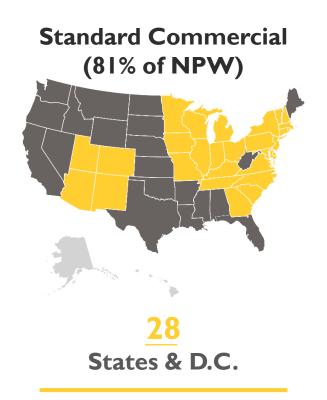
- Competitive dynamics hurting personal auto growth, but market turning
- Shifted focus to "massaffluent" market, where we believe we can be more competitive with our strong coverage and servicing capabilities
- Significant loss severity pressure from inflationary forces
- Fourth largest "Write Your Own" National Flood Insurance Program writer

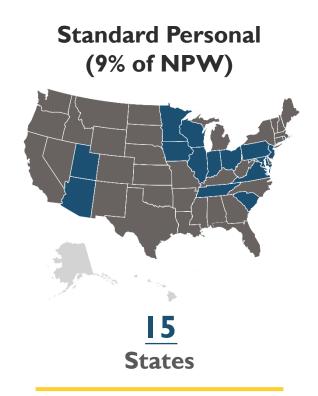
Excess & Surplus (10% of NPW)

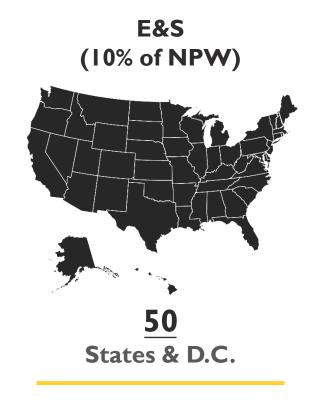
- Focus on achieving target combined ratio; top-line will depend on market conditions
- "E&S light" product mix
- Margin improvement through targeted price increases, exiting challenged segments, and claim outcome improvements
- Attractive market tailwinds supporting growth



SUPER REGIONAL COMPANY WITH NATIONAL CAPABILITIES







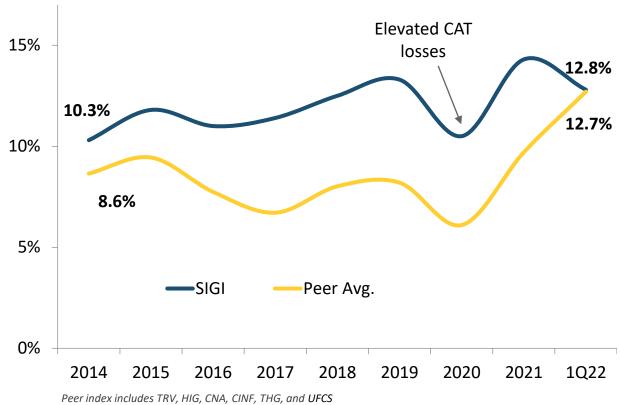


STRONG ROE OUTPERFORMANCE RELATIVE TO PEERS

- Solid 12.8% non-GAAP operating ROE* in 1Q 2022 driven by:
 - Solid underwriting profitability
 - Manageable CAT losses
 - Strong investment contribution
- Track record of generating ROEs well in excess of our cost of capital and peer group averages

Eight consecutive years of double-digit non-GAAP operating ROEs* averaging 11.9% between 2014 and 2021

Historical Non-GAAP Operating ROEs*







EXCELLENT HISTORICAL OPERATING RESULTS

2021 HIGHLIGHTS

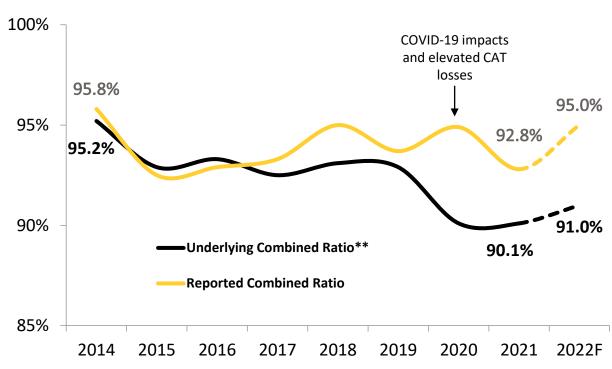
- Consolidated combined ratio of 92.8%
- NPW growth of 15% (11% excluding specific 2020 COVID-19-related impacts)
- After-tax net investment income up 42% over prior year

2022 GUIDANCE

- GAAP combined ratio excluding catastrophe losses of 91.0% and assumes no additional prior-year casualty reserve development
- Catastrophe losses of 4.0 points
- \$205 million of after-tax net investment income
- 20.5% overall effective tax rate
- 61 million weighted average shares

 1 as of March 31, 2022

Historical GAAP Combined Ratios



^{**} Underlying GAAP combined ratio excludes catastrophe losses and prior year casualty reserve development 2022F ex-cat combined ratio guidance includes 0.6 points of full-year impact of favorable reserve development from the first quarter of 2022



OUR STRATEGIC INITIATIVES



OUR MAJOR STRATEGIC INITIATIVES



LEVERAGE SOPHISTICATED TOOLS TO ACHIEVE ADEQUATE PRICING

Deploy sophisticated underwriting and pricing tools to achieve price increases ≥ loss trends

CONTINUED PROFITABLE GROWTH

Expanding "share of wallet" and new agent appointments; geoexpansion

EXCELLENT CUSTOMER SERVICE

Continue to deliver superior omni-channel customer experience

CULTURE FOCUSED ON INNOVATION AND SUSTAINABILITY

A culture of innovation and sustainability, centered around diversity, equity, and inclusion

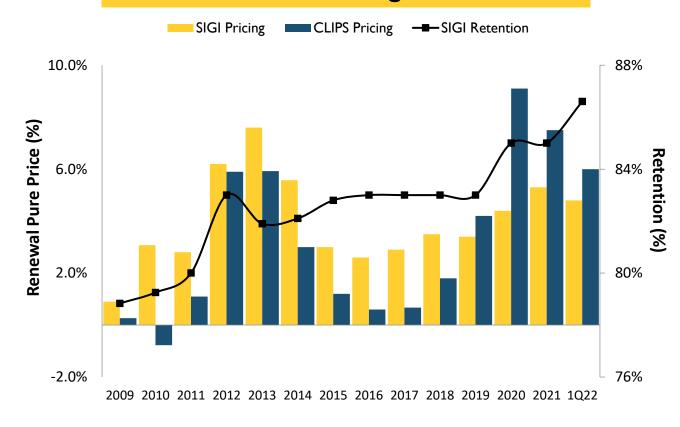


CONSISTENTLY ACHIEVING PRICE INCREASES IN ALIGNMENT WITH LOSS TREND

- Selective's renewal pure price increases exceeded industry average from 2009-2018
- An attractively priced book with strong embedded profitability
- Ability to obtain appropriate price enabled by:
 - Strong distribution partner relationships
 - Sophisticated tools and actionable data
 - Culture of underwriting discipline

Commercial Lines renewal pure price increases averaged 4.8% in 1Q22 and 5.2% in April 2022

Commercial Lines Pricing and Retention



CLIPS: Willis Towers Watson Commercial Lines Insurance Pricing Survey

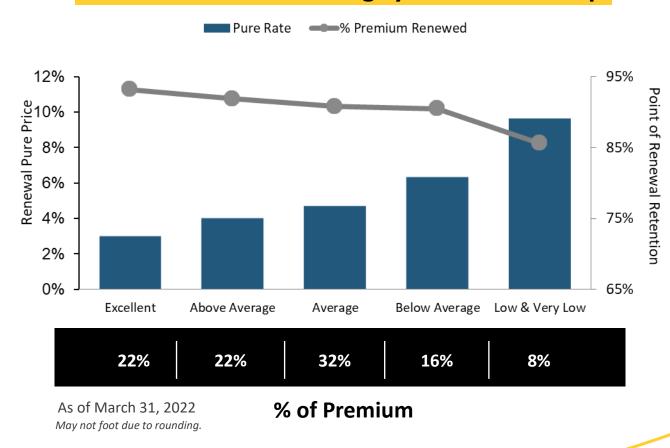


PORTFOLIO APPROACH TO PRICING AND UNDERWRITING HELPS DRIVE BUSINESS MIX IMPROVEMENTS

- Portfolio management approach yields higher retention and rate
- Account-specific pricing, including:
 - Predictive modeling
 - Relative loss frequency and severity
 - Pricing deviation
 - Hazard and segment consideration

Strong focus on developing tools and technologies that enable more effective decision making

Commercial Lines Pricing by Retention Group





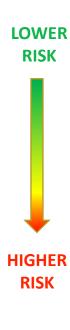
TARGETING PROFITABLE GROWTH OVER TIME

Commercial Lines Growth Drivers

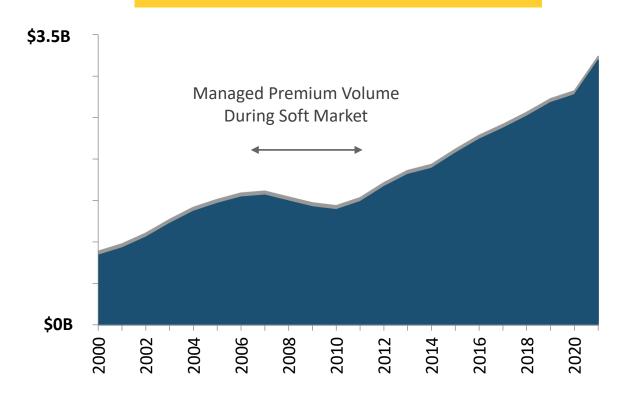
- Target of growing "share of wallet" to 12% with existing distribution partners
- Target of appointments to represent 25% share in existing markets
- Geo-expansion
- New products and M&A

Additional NPW opportunity of about \$3B by achieving a 3% commercial lines market share in existing footprint

7% NPW CAGR from 2013 - 2021



Historical Net Premiums Written





INITIATIVES FOCUSED ON PROFITABLE GROWTH

MarketMax® provides our distribution partners with insights into their portfolio and positions them to expand their relationship with us

Shifting Personal Lines focus towards "mass affluent" market, where we believe we can be more competitive with our strong coverage and servicing capabilities



New small business agency interface enhances opportunities by significantly streamlining quoting and issuance process

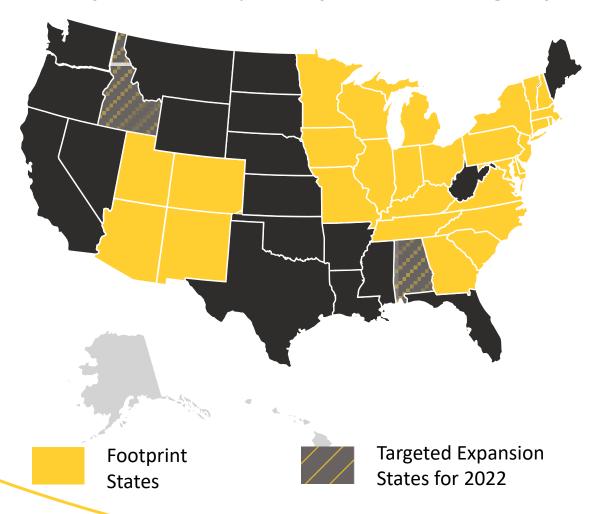
E&S automation platform enhances competitive position





GREENFIELD GEO-EXPANSION ENHANCES GROWTH OPPORTUNITIES

Diversification and spread of risk, with a target of having national capabilities



2017 - 2018

- Established new Southwest regional hub by entering AZ, CO, NM, and UT for commercial lines
- NH for commercial lines
- AZ and UT for personal lines
- Growth and profitability have been in line with expectations, with 2021 total DPW of \$145M, which is up 42% year over year

2022

- Expansion into VT
- Targeted expansion into AL and ID

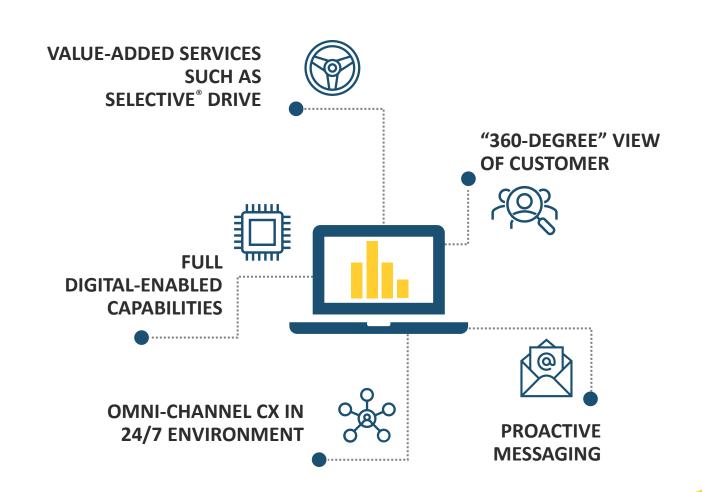
A disciplined approach to geo-expansion



DELIVER A SUPERIOR OMNI-CHANNEL EXPERIENCE

- Changing expectations from customers, and potential disruptive threats from traditional and non-traditional competitors
- Partnering with agents to provide a seamless customer experience
- Identifying value-added services offerings such as Selective[®] Drive and Security Mentor[®] to increase new business hit ratios and retention rates
- Customized proactive messaging for product recalls, notices of loss, and policy changes
- Full digital capabilities

Customer-centricity is core to who we are as a company





DEVELOPING LEADERSHIP IN ENVIRONMENTAL, SOCIAL, AND GOVERNANCE DISCLOSURES

Sustainability Committee overseen by senior management and Corporate Governance and Nominating Committee of the Board

Diverse and engaged Board with strong oversight of key areas

A Culture of Strong
Governance and

Transparency

Mitigate Climate Change Risk

Understanding and

Attempting to

DRIVING SUSTAINABLE IMPACT Risk oversight and mitigation

Capital allocation away from specific environmentally hazardous risks

Reducing our carbon footprint

Providing
Customers with
Empathetic Claims
Services and Risk
Mitigation
Solutions

Responsive claims service

Seamless omni-channel customer experience

Value-added tools and technologies to help mitigate customer risk

Financial contributions through
The Selective Insurance Group
Foundation

Investing in strengthening our communities

Having a Positive Impact on our Communities and Society Building a Highly Engaged Team of Employees and Leaders Strong focus on attracting, retaining, and promoting the best talent

Emphasis on workplace flexibility

Significant initiatives to advance DE&I



DE&I INITIATIVES TO DRIVE EMPLOYEE ENGAGEMENT

Promoting diversity, equity, and inclusion is a key facet of driving employee engagement and enhancing innovation and creativity



Senior leadership business objectives tied to supporting and participating in DE&I initiatives



Employee hiring, retention, evaluation, and promotion practices targeted towards increasing diversity across all levels within the organization



Increased Board diversity



Established and supporting several affinity and employee resource groups: Women at Work; Working Caregivers; Black Employee; Pride Alliance; and Women in IT.



Building a leadership culture centered around inclusivity, including appointing a dedicated DE&I leader



Mandatory Unconscious
Bias and DE&I training for
all new and current
employees



Selective's unique position as both a leading insurance group and an employer of choice is recognized in a wide variety of awards and honors, including the Fortune 1000 in 2021 and being named a Great Place to Work® in 2022.



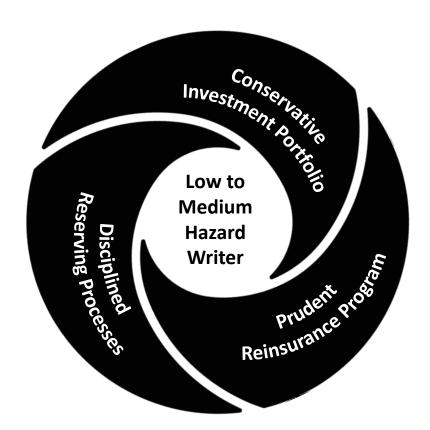
FINANCIAL OVERVIEW



LOWER RISK PROFILE AND STRONG FINANCIAL STRENGTH

- Strong balance sheet underpinned by a conservative approach to:
 - Managing the investment portfolio
 - Purchasing reinsurance protection
 - Loss reserving
- Conservative business and balance sheet profile allows for higher operating leverage
- Financial strength rating was upgraded to A+ by AM Best in November 2021

A LOWER RISK PROFILE



AM Best

A+

S&P

Α

Moody's

A2

Fitch

A+



A WRITER OF PREDOMINANTLY LOW-TO MEDIUM-HAZARD RISKS

- Manage volatility of underwriting results, in part through maintaining a smaller limit profile
- Low account sizes (premium per policyholder) averaging:
 - \$14K for Standard Commercial
 - \$2.5K for Standard Personal
 - \$3.3K for E&S
- Low reinsurance attachment points for property (per risk) and casualty (per occurrence)

Percent of Policies with TIV* or Limits of \$1M or Less	Property	Casualty
Standard Commercial Lines	77%	86%**
Standard Personal Lines	81%	98%
E&S Lines	96%	98%

Notes:

Figures as of December 31, 2021

A lower volatility portfolio of risks



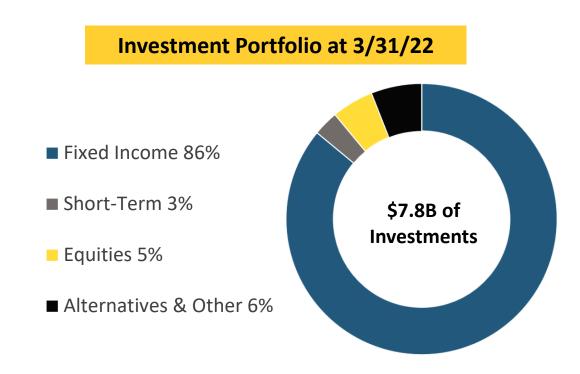
^{*} TIV refers to total insured value

^{**} Excludes workers compensation policies, which do not have statutory policy limits

CONSERVATIVE INVESTMENT PORTFOLIO

- Core fixed income and short-term investments comprise 89% of the investment portfolio in 1Q22:
 - "A+" average credit quality
 - Effective duration of 4.1 years
- Risk asset allocation (high yield, public equity, and alternatives) at 11.8% of invested assets
- Ongoing work to further diversify our alternative investments portfolio by strategy and vintage

A conservative investment management philosophy, with a focus on highly rated fixed income securities



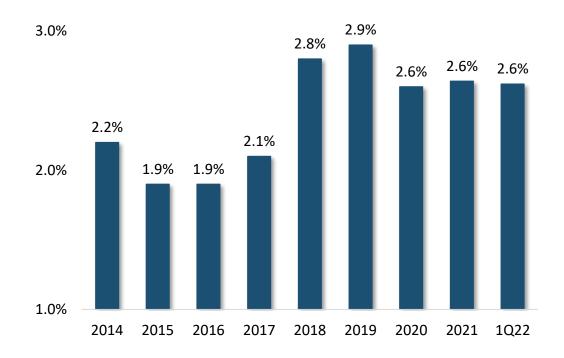


ACTIVE PORTFOLIO MANAGEMENT DRIVES INVESTMENT RESULTS

- Updated guidance¹ of after-tax net investment income of \$205M in 2022:
 - \$15M of after-tax net investment income from our alternative investments
 - Rising interest rates helping new money reinvestment rates

After-tax yield on our fixed income portfolio was 2.6% for 2021 and 1Q22

Historical After-Tax Fixed Income Portfolio Yields



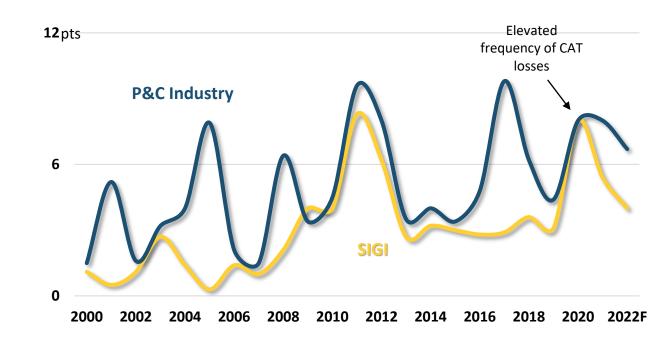


HISTORICAL CATASTROPHE LOSS IMPACT BELOW INDUSTRY AVERAGE

- Catastrophe loss impact over the past 20 years has averaged:
 - 5.2 percentage points for the P&C industry
 - 3.4 percentage points for Selective
- Catastrophe loss mitigation initiatives include:
 - Strict guidelines around coastal properties
 - Focus on geographic diversification and growth that minimizes peak catastrophe aggregations
 - Conservative reinsurance program

Relatively low historical combined ratio volatility from catastrophe losses

Impact of Catastrophe Losses on Combined Ratio



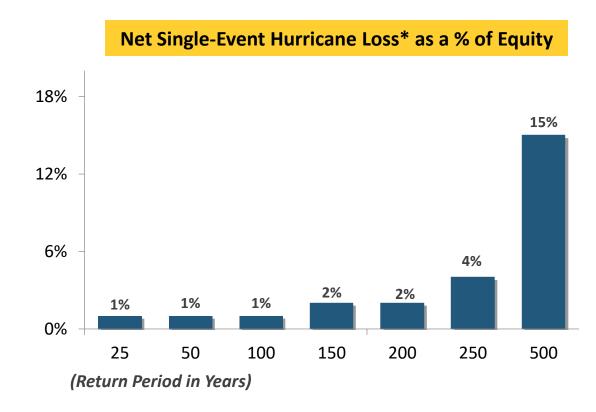
Note: Catastrophe impact for P&C industry based on AM Best estimates



CONSERVATIVE REINSURANCE PROGRAM

- 2022 property catastrophe treaty structure:
 - Coverage of \$835M in excess of \$40M retention
 - \$259M in collateralized limit, primarily in the top layer of the program
 - Additional earnings volatility protection from our non-footprint \$30M in excess of \$10M layer
- Property XOL treaty covers losses up to \$57M in excess of \$3M retention on a per risk basis
- Casualty XOL treaty covers losses up to \$88M in excess of \$2M retention on a per occurrence basis

Balance sheet protection through conservative program and strong panel of reinsurance partners



^{*} Single event hurricane losses are net of reinsurance, after tax, and reinstatement premiums as of 1/1/22. GAAP equity as of 12/31/21.

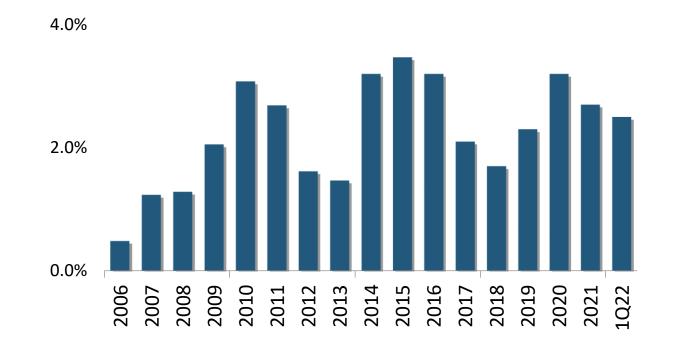


STRONG RESERVING TRACK RECORD

- Disciplined reserving practices:
 - Quarterly actuarial reserve reviews
 - Semi-annual independent review
 - Independent year-end opinion
- Favorable reserve development in Workers Compensation and General Liability was partially offset by modest strengthening in Commercial Auto during 2021

Sixteen consecutive years of net favorable casualty reserve development

Impact of Casualty Reserve Development on our Combined Ratio





STRONG CAPITAL AND LIQUIDITY POSITION, GREATER FOCUS ON EXPENSES

CAPITAL AND LIQUIDITY PLAN

- Debt-to-capital ratio of 15.4%
- NPW to surplus ratio of \sim 1.36x at low end of our target range of 1.35x 1.55x
- Parent company cash and investments totaling ~\$518M is well in excess of our target of 2x annual recurring outflow
- Instituted opportunistic \$100M share repurchase authorization
- Investing in the business currently provides the most attractive capital deployment opportunities

EXPENSE MANAGEMENT

 Expecting expense ratio improvement over the next few years

Areas for operational enhancements include:

- Workflow and process improvements
- Robotics and artificial intelligence
- Talent development
- Product innovation



A FOCUS ON ROE AND GROWTH IN BOOK VALUE PER SHARE

Generating non-GAAP operating ROE* in line with our long-term target

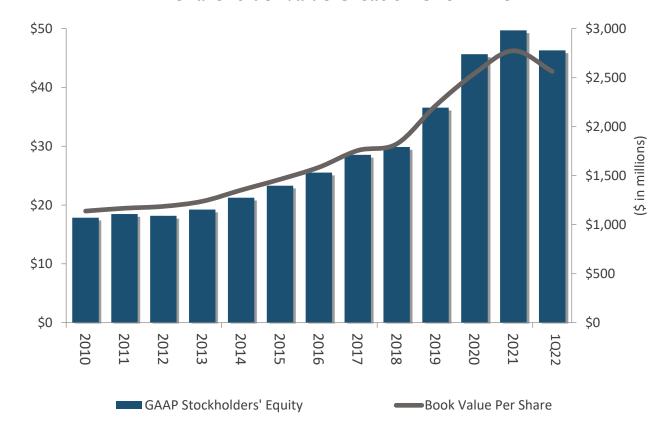


Superior growth in book value per share



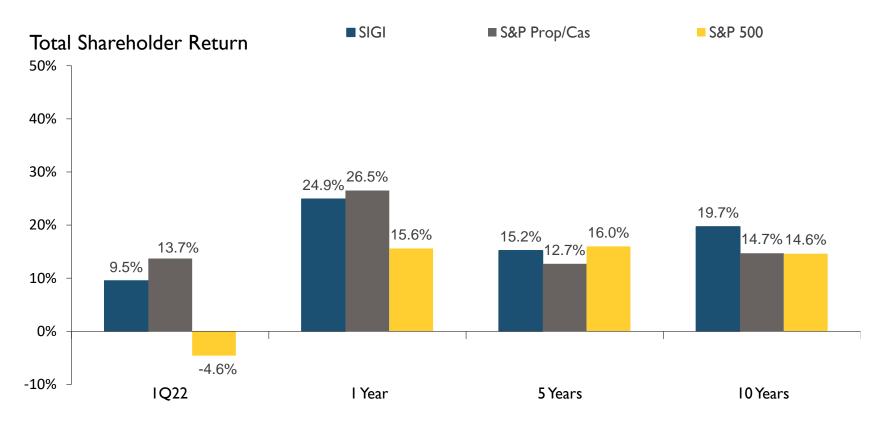
Expected higher total shareholder returns over time

Strong Track Record of Book Value per Share Growth and Shareholder Value Creation Over Time





TOTAL SHAREHOLDER RETURNS HAVE OUTPERFORMED BENCHMARKS OVER LONGER TERM



- Solid long-term outperformance in TSR relative to S&P P&C insurance and S&P 500 indices
- Share price performance has reflected our ability to generate strong and consistent financial results

Note: Total shareholder return calculations as of March 31, 2022

Our stock has outperformed peers and equity markets over the past 10-year period



OUR VALUE PROPOSITION



Leveraging our competitive strengths to generate sustained financial outperformance

A distribution model that emphasizes franchise value, meaning we focus on appointing high-quality independent distribution partners with whom we have meaningful and close business relationships Unique field model enabled by sophisticated technology

Strong customer experience



Excellent growth opportunities within footprint and geo-expansion



Solid underwriting margins and non-GAAP operating ROEs* in line with our financial targets



Conservative approach to risk selection and balance sheet management

